

## Sanchez, Rodzandra (COE)

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**From:** Diaz-Greco, Gilma M. (COE)  
**Sent:** Thursday, May 31, 2018 9:17 AM  
**To:** Sanchez, Rodzandra (COE)  
**Subject:** Evelyn Campos, Professional Compliance Director, Miami-Dade Aviation Department (MDAD) (Organizational Conflict Re: ISD Project No. E16-MDAD-03-General Engineering Services) INQ 18-127  
**Attachments:** NTPC ADDENDUM\_6\_E16-MDAD-03.pdf

INQ 18-127 Campos

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**From:** Centorino, Joseph (COE)  
**Sent:** Wednesday, May 30, 2018 4:50 PM  
**To:** Campos, Evelyn (Aviation) <ECampos@miami-airport.com>; Jimenez, Barbara S. (Aviation) <BJimenez@miami-airport.com>; Hernandez, Pedro (Aviation) <PHERNANDEZ@miami-airport.com>; Clerk of the Board (COC) <Clerk.Board@miamidade.gov>  
**Cc:** Turay, Radia (COE) <Radia.Turay@miamidade.gov>; Perez, Martha D. (COE) <Martha.Perez2@miamidade.gov>; Diaz-Greco, Gilma M. (COE) <Gilma.Diaz-Greco@miamidade.gov>; Sanchez, Gerald (CAO) <Gerald.Sanchez@miamidade.gov>; Kirtley, Eddie (CAO) <Eddie.Kirtley@miamidade.gov>; Murray, David M. (Aviation) <dmmurray@miami-airport.com>  
**Subject:** INQ 18-127 Evelyn Campos, Professional Compliance Director, Miami-Dade Aviation Department (MDAD) (Organizational Conflict Re: ISD Project No. E16-MDAD-03-General Engineering Services)

Ms. Campos:

Miami-Dade County Aviation Department has submitted its plan to address organizational conflicts in ISD Project No. E16-MDAD-03, involving two proposers under the General Civil Engineering Services project. Proposer HDR Engineering, Inc. has a sub-consultant, EAC Consulting, Inc. (EAC), which is also a sub-consultant to AECOM Technical Services, Inc., which is the firm recommended for the Terminal Optimization Program (TOP)) Project Support Services Agreement under ISD Project No. A16-MDAD-02. Proposer T.Y. Lin International (TYL) has a sub-consultant, Nova Consulting, Inc. (Nova), which is also listed as a sub-consultant to AECOM on the TOP Program. Neither project is underway at this point, but you have correctly identified organizational conflicts involving these two proposers and their sub-consultants, where each sub-consultant is also a listed sub-consultant with AECOM in the TOP Program, which will involve the same engineering services, with their being anticipated interactions between AECOM and its sub-consultants and the successful proposer on the General Civil Engineering Services contract.

Under these circumstances, MDAD has proposed to handle this organizational conflict by requiring that EAC not provide services to AECOM on the TOP Program until after the General Civil Engineering Services agreement has concluded; and also that Nova will not provide services to AECOM under the same condition. This will effectively prevent those firms from being sub-consultants involved in both projects at the same time and being involved in issues concerning the same engineering services.

Based on the description of the conflict you have provided, and the proposed plan to handle the conflict, I am in agreement with MDAD that this is an appropriate way to handle this conflict, in the event that either of the proposers, HDR or TYL, is the successful bidder for the pending General Engineering Services contract. Thank you for the professional way that you and your agency have addressed this issue.

Sincerely,

Joe Centorino

## *Joseph M. Centorino*

Executive Director and General Counsel  
Miami-Dade Commission on Ethics and Public Trust  
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**From:** Campos, Evelyn (Aviation) [<mailto:ECampos@miami-airport.com>]  
**Sent:** Monday, May 07, 2018 5:38 PM  
**To:** Centorino, Joseph (COE) <[Joseph.Centorino@miamidade.gov](mailto:Joseph.Centorino@miamidade.gov)>  
**Cc:** Jimenez, Barbara S. (Aviation) <[BJimenez@miami-airport.com](mailto:BJimenez@miami-airport.com)>; Hernandez, Pedro (Aviation) <[PHERNANDEZ@miami-airport.com](mailto:PHERNANDEZ@miami-airport.com)>; Clerk of the Board (COC) <[Clerk.Board@miamidade.gov](mailto:Clerk.Board@miamidade.gov)>; Campos, Evelyn (Aviation) <[ECampos@miami-airport.com](mailto:ECampos@miami-airport.com)>  
**Subject:** Request for Approval - Conflict of Interest Plan

***Be aware, the following request is regarding proposals for ISD Project No. E16-MDAD-03 - General Civil Engineering Services, which is under the Cone of Silence.***

Mr. Centorino,

The above referenced solicitation seeks to award three (3) Professional Services Agreements for General Civil Engineering Services. However, an organizational conflict of interest has been identified and in accordance with *NTPC Section 1.16 Addendum No. 6*, issued on September 20, 2016 (attached), the Miami-Dade Aviation Director (MDAD) shall make the decision of how to address an organizational conflict of interest, subject to the approval of the Executive Director of the Commission on Ethics.

### Background

Two proposers under the General Civil Engineering project have organizational conflict of interests. Proposer HDR Engineering, Inc. (HDR) submitted to MDAD its *Organizational Conflict of Interest Plan* through the ISD A/E Selection Coordinator and based on such, an organizational conflict of interest exists. A conflict of interest exists as the sub-consultant for HDR, EAC Consulting, Inc. (EAC) is also a sub-consultant to AECOM Technical Services, Inc. who is the firm recommended for the Terminal Optimization Program (TOP) Project Support Services Agreement under ISD Project No. A16-MDAD-02.

Additionally, proposer T. Y. Lin International (TYL) submitted to MDAD its *Organizational Conflict of Interest Plan* through the ISD A/E Selection Coordinator and based on such, an organizational conflict

of interest also exists. A conflict of interest exists as the sub-consultant for TYL, Nova Consulting, Inc. (Nova) is also a sub-consultant to AECOM Technical Services, Inc. who is the firm recommended for the Terminal Optimization Program (TOP) Project Support Services Agreement under ISD Project No. A16-MDAD-02.

#### MDAD's Plan

MDAD will require that EAC not provide services to AECOM until after the Non-Exclusive Professional Services Agreement for General Civil Engineering Services has concluded. Similarly, MDAD will require that Nova not provide services to AECOM until after the Non-Exclusive Professional Services Agreement for General Civil Engineering Services has concluded. MDAD will request both HDR and TYL submit for approval to MDAD its mitigation plans with those stipulations as detailed in its Organizational Conflict of Interest Plan. MDAD agrees to work effectively with HDR and TYL to mitigate any future organizational conflicts of interest before they occur.

MDAD is requesting your approval of our plan to address the organizational conflict of interest under the ISD Project No. E16-MDAD-03 - General Civil Engineering Services proposal. Thank you.

#### Attachments:

NTPC Section 1.16 and Addendum No. 6 – Exhibit A

**Evelyn Campos**, Professional Compliance Director

**Miami-Dade Aviation Department**

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