

Sanchez, Rodzandra (COE)

From: Diaz-Greco, Gilma M. (COE)
Sent: Tuesday, February 20, 2018 11:09 AM
To: Sanchez, Rodzandra (COE)
Cc: Murawski, Michael P. (COE)
Subject: Stephen Alvarez, Member, Miami-Dade County Homeless Trust (Sunshine Law, Section 286.011) INQ 18-45

Importance: High

INQ 18-45 Alvarez

From: Murawski, Michael P. (COE)
Sent: Tuesday, February 20, 2018 11:05 AM
To: salvarez@newhopecorp.org
Cc: Turay, Radia (COE) <Radia.Turay@miamidade.gov>; Perez, Martha D. (COE) <Martha.Perez2@miamidade.gov>; Diaz-Greco, Gilma M. (COE) <Gilma.Diaz-Greco@miamidade.gov>; Sanchez, Gerald (CAO) <Gerald.Sanchez@miamidade.gov>; Kirtley, Eddie (CAO) <Eddie.Kirtley@miamidade.gov>; Agrippa, Christopher (COC) <Christopher.Agrippa@miamidade.gov>
Subject: FW: INQ 18-45 Stephen Alvarez, Member, Miami-Dade County Homeless Trust (Sunshine Law, Section 286.011)
Importance: High

Dear Mr. Alvarez:

Below is the link to the AGO opinion cited by Mr. Centorino. I suggest you read it very carefully. Although the opinion holds that use of such a memorandum does not violate the Sunshine Law it should be made very clear that there be NO response or interaction among other members of the board.

The Clerk of the Board is Christopher Agrippa who is copied on this e-mail.

<http://www.myfloridalegal.com/ago.nsf/Opinions/2CA39C043C0232B285256571005B3207>

From: Stephen Alvarez [<mailto:salvarez@newhopecorp.org>]
Sent: Tuesday, February 20, 2018 10:43 AM
To: Ethics (COE) <ethics@miamidade.gov>
Cc: Turay, Radia (COE) <Radia.Turay@miamidade.gov>; Perez, Martha D. (COE) <Martha.Perez2@miamidade.gov>; Diaz-Greco, Gilma M. (COE) <Gilma.Diaz-Greco@miamidade.gov>; Sanchez, Gerald (CAO) <Gerald.Sanchez@miamidade.gov>; Kirtley, Eddie (CAO) <Eddie.Kirtley@miamidade.gov>
Subject: : INQ 18-45 Stephen Alvarez, Member, Miami-Dade County Homeless Trust (Sunshine Law, Section 286.011)

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Thanks! Can someone please provide the email address of the clerk of the board. So all I have to do is copy the Clerk of the Board and advise that this is one way communication, correct?

Stephen Alvarez, MBA-HSA, CAP
Executive Director
New Hope CORPS Inc
1020 N. Krome Ave
Homestead, FL 33030
Office: 786-243-1003
Cell: 786-877-3758

From: Ethics (COE) [<mailto:ethics@miamidade.gov>]

Sent: Thursday, February 15, 2018 4:00 PM

To: 'salvarez@newhopecorp.org' <salvarez@newhopecorp.org>

Cc: Turay, Radia (COE) <Radia.Turay@miamidade.gov>; Perez, Martha D. (COE) <Martha.Perez2@miamidade.gov>; Diaz-Greco, Gilma M. (COE) <Gilma.Diaz-Greco@miamidade.gov>; Sanchez, Gerald (CAO) <Gerald.Sanchez@miamidade.gov>; Kirtley, Eddie (CAO) <Eddie.Kirtley@miamidade.gov>

Subject: INQ 18-45 Stephen Alvarez, Member, Miami-Dade County Homeless Trust (Sunshine Law, Section 286.011)

Mr. Alvarez:

You inquired, as a member of the Miami-Dade County Homeless Trust, whether you may, consistent with the Florida Sunshine Law, Section 286.011, Florida Statutes, communicate with the Chair of the Board to provide information that you feel is pertinent to a matter that will be coming up for discussion at the meeting to be held tomorrow, which is Friday, February 16, 2018.

The Sunshine Law does not permit members of a public board to have private communications about matters that will foreseeably come before the board, either orally or in writing. However, it is permissible for a board member to communicate with fellow board members through a one-way written communication, provided that the communication is sent to the clerk of the board and made available to all members as a public record, and also provided that the email is not responded to by another board member. This is based on an opinion issued by the Florida Attorney General, AGO 89-23, in which it was indicated that the use of a written report by one board member to inform other board members of a subject which will be discussed at a public meeting does not violate the Florida Sunshine Law, if prior to the public meeting there is no interaction related to the report among the board members.

Sincerely,

Joe Centorino

Joseph M. Centorino

Executive Director and General Counsel
Miami-Dade Commission on Ethics and Public Trust
19 W. Flagler Street, Suite 820
Miami, FL 33130

Tel: (305) 579-2594
Fax: (305) 579-0273
ethics.miamidade.gov



From: Stephen Alvarez [<mailto:salvarez@newhopecorp.org>]
Sent: Thursday, February 15, 2018 11:26 AM
To: Ethics (COE) <ethics@miamidade.gov>
Subject: FW: URGENT! Homeless Trust Administration CUTTING Additional Treatment Beds - CoC Subcommittee Agenda Item Feb 16 1PM.

This is an EXTERNAL email. Exercise caution. DO NOT open attachments or click links from unknown senders or unexpected emails. Please click here if this is a suspicious message reportspam@miamidade.gov **Enterprise Security Office**

Dear Ethics Department, I am member of County Advisory Board (Miami-Dade County Homeless Trust). The email went out to the community and I would also like to send to the Chair of the Miami-Dade County Homeless Trust and advise that Homeless Trust staff released RFA prior to tomorrows scheduled meeting to discuss community needs and RFA priorities. Can I send him this email with this message. It would be one way communication. I would also copy a group of providers.

Or other option is to send email to providers and copy him.

Is either of these a violation of Sunshine Law.

Stephen Alvarez, MBA-HSA, CAP
Executive Director
New Hope CORPS Inc
1020 N. Krome Ave
Homestead, FL 33030
Office: 786-243-1003
Cell: 786-877-3758

From: Stephen Alvarez [<mailto:salvarez@newhopecorp.org>]
Sent: Tuesday, February 13, 2018 6:16 PM
To: 'Sarria, Manuel (HT)' <Manuel.Sarria@miamidade.gov>; 'Dan Vincent' <dvincent@chapmanpartnership.org>; Imagrino@chapmanpartnership.org; 'Tommy Jardon' <Thomasj@citrushealth.com>; 'Sandra Newson' <SNewson@carrfour.org>; 'Regalado, Elizabeth (HT)' <Elizabeth.Regalado@miamidade.gov>; 'Monica Vignes-Pitan' <mviguespitan@lsgmi.org>; 'Cleveland Bell III' <cbell@riverside-house.org>; beth.bluesohn@va.gov; 'Pauline Clarke-

Trotman' <ptrotman@bwom.org>; 'Mallette, Victoria (HT)' <victoria.mallette@miamidade.gov>; 'Coffey, Tim' <TCoffey@jud11.flcourts.org>; sleifman@jud11.flcourts.org; 'Rogers, April (PHCD)' <April.Rogers@miamidade.gov>; ahapple@bellsouth.net; 'Yvette Garcia' <YGarcia@hialeahhousing.org>; rvalladares@hialeahhousing.org; 'Shane White' <SWhite@hhahousing.org>; 'Wall, Daniel (OMB)' <Daniel.Wall@miamidade.gov>; 'Smith, Theresa (OMB)' <Theresa.Smith@miamidade.gov>; 'Constance Collins' <constance@lotushouse.org>; 'Constance Collins' <president@lotushouse.org>; STorres@miamigov.com; 'Rosemond, David' <DRosemond@miamigov.com>; johnnymartinez@miamigov.com; lwestall@miamigov.com; 'Wilson-Sejour, Tanya' <tsejour@northmiamifl.gov>; cchristie1@northmiamifl.gov; aquintana@hialeahfl.gov; nimorales@hialeahfl.gov; 'Annie Lord' <alord@miamihomesforall.org>; hfernandez@camillus.org; 'Olga Golik' <olgag@citrushealth.com>; mespinosa-clark@jud11.flcourts.org; salvarez@newhopecorp.org; willmchale1013@gmail.com; 'Jean D.'" <JPierre@chisouthfl.org>; 'Celia' <CMARaoz@chisouthfl.org>; 'Elizabeth Von Werne' <evonwerne@chapmanpartnership.org>; 'Danika' <ddonato@jud11.flcourts.org>; 'Diana' <ddiaz@jud11.flcourts.org>; twiggins@jud11.flcourts.org; melissaann.pereira@jhsmiami.org; bhernandez@sfbhn.org; 'Jeff' <JHerris@jud11.flcourts.org>; 'Terrell T. (HT)' <Thomas@miamidade.gov>; 'Manuel (HT)' <manny@sfbhn.org>; 'Sergio Torres' <STorres@ci.miami.fl.us>; 'Lazaro' <LTrueba@miamigov.com>; uarteag@miamidade.gov; neal328@miamidade.gov; 'Alex Fundora' <afundora@irc305.com>; JCohen@jud11.flcourts.org; ntorres@larkinhospital.com; 'Oscar Polanco' <Oscarpo@baptisthealth.net>; 'John Dow' <JDow@sfbhn.org>; 'Olga Golik' <olgag@citrushealth.com>; bhayden@banyanhealth.org; marioj@citrushealth.com; ntessler@jhsmiami.org; avaldes@irc305.com; 'Herbert Jackson' <hjackson@newhopecorp.org>; davidvi@baptisthealth.net; christi.navarro@jhsmiami.org; Shavanda.Ferguson@jhsmiami.org; 'Maritza Carvajal' <mcarvajal@newhopecorp.org>; france.smith@jhsmiami.org; sleifman@jud11.flcourts.org; danee@baptisthealth.net; 'Carol Caraballo' <ccaraballo@sfbhn.org>; camille.burke@jhsmiami.org; adiazdelanuez@banyanhealth.org; epereiro@banyanhealth.org; adiaz-trinquete@banyanhealth.org; larkin.fl@specialcarecorp.com; jsaldana@CHlchisouthfl.org; fhernandez2@um-jmh.org; keyla.martinez@lkmc.com; ajeana@jhsmiami.org; 'Moraima Trujillo' <MTrujilloM.D@banyanhealth.org>; isabel@citrushealth.com; 'Victoria (HT)' <victoria.mallette@miamidade.gov>; katherine@camillus.org; kmojica@larkinhospital.com; mcasadevall@larkinhospital.com; jsaldana@chisouthfl.org; 'Maria Guajardo' <mguajardo@sfbhn.org>; vprince@sfbhn.org; 'Lisa M. Magrino' <lmagrino@chapmanpartnership.org>; 'Tenille Richardson' <trichardson@chapmanpartnership.org>

Subject: URGENT! Homeless Trust Administration CUTTING Additional Treatment Beds - CoC Subcommittee Agenda Item Feb 16 1PM.

Dear Providers and Stakeholders, the first item on the CoC Sub Committee Agenda is the Primary Care RFA. If you are a community provider or stakeholder who utilizes Residential/Transitional Housing treatment beds, I strongly recommend that you attend this meeting and voice your concern because 28 treatment beds are going to be dissolved.

Attached you will find the following supporting documentation:

1st CoC Agenda with RFA discussion as first item - FEBRUARY 16, 2018, 1:00 PM STEPHEN P. CLARK CENTER 111 NW 1ST STREET 18TH FLOOR, CONFERENCE ROOM # 18-2

2nd The original Homeless Trust Board Approved F & B RFA Memo (This Memo includes funding for treatment beds in question referred to as TH:RRH)

3rd ASA Waitlist - SFBHN Community Need Assessment - Treatment Bed waitlist increase **(117% increase as compared to same time last year)**

4th Analysis of System Performance vs New Hope performance (Copy of HTTM and HT) (document prepared by the Homeless Trust as per New Hope's request)

5th Miami-Dade County Opioid Task Force excerpt which reports challenges experienced with recommendations "The number of residential and detox beds available in our county does not meet the need. **The current waitlist for residential treatment is over 5 weeks long**"

Below is a timeline of events that lead to the decision to add this item on the CoC Agenda for final discussion prior to the issuance of RFA (Request for Funding Application) next week. This will be an open competition which allows treatment

providers to compete for available funding. This is not a New Hope issue. It is system of care issue as it pertains to life saving addiction treatment services for homeless individuals.

- December 2017 - Manny Sarria scheduled meetings to speak to providers to ascertain needs in the community and obtain feedback on RFA funding categories. Without any resistance Manny agreed that TH funding would be continued though Food and Beverage Funding with additional funding for Rapid Rehousing (RRH). It was my opinion that Rapid Rehousing funding would not be necessary as the HAND RRH from Citrus is already in place and we utilize HAND fund to rapidly house homeless program participants. Nevertheless, the Homeless Trust wanted to add 130K to category for RRH.
- January 5th 2018 – The Homeless Trust Board meeting was held and the RFA Memo (attached) was presented and approved. The Homeless Trust approved memo included Transitional Housing for addiction treatment beds which are beds currently contracted with New Hope (TH:RRH)
- January 24th 2018 - South Dade Housing and Services Coalition (SDHSC) 10:00AM meeting - The Homeless Trust announces that the RFA will be released in late February -2018. Additionally, they have decided to remove TH:RRH category (addiction treatment beds). After some discussion it was agreed that SDHSC would write a letter indicating that the providers in the meeting unanimously disagree with the decision. The providers felt that there should be some level of Transitional Housing Treatment beds funded through this process. Representatives from following organizations were present.
 - Miami Homes For All
 - Chapman Partnership
 - Legal Services
 - Carrfour
 - Camillus
- **Memorialization of January 29th 2018 10:00AM conference call meeting- Victoria Mallette (Vicki), Manny Sarria , Stephen Alvarez SDHSC Chair, Homeless Trust Board Member (Provider Representative) – A conference call meeting was held to advocate for providers, homeless addicted population and further discuss decision of Homeless Trust to remove TH:RRH.**

Vicki began by stating that after giving it more thought they have concluded that the category will not be included in the RFA.

Stephen Alvarez explained that at the SDHSC meeting on January 24th 2018, the provider representatives listed above disagreed with this decision. He also explained that after reaching out to provider leadership of the Provider Forum there was a concern voiced regarding vetting and process. I explained that there was concern regarding having an RFA approved by the Homeless Trust Board on January 5th meeting subsequently amended and issued without board approval. This was considered a significant change of services that have been vetted through provider and community input. Vicki and Manny agreed to add it to the CoC Subcommittee to further discuss with providers. Manny stated that their decision will be based on performance analysis and not because it is the feel good thing to do.

Reasons Given by Homeless Trust to Remove Transitional Housing Treatment Beds (TH:RRH) From RFA

HT Reason: The famous CONSULTANT has not seen this model of TH combined with RRH work nationally, he does not recommended

Response: The consultant should not give an opinion based on other communities. For example, these consultants have been making the argument that TH cost more than Housing First PSH based on other communities. However our TH programs cost less than PSH. TH \$11,304 vs PSH \$16,000. This is what it would cost in our community based on current TH cost data. Providers are still waiting for final report from system analysis that they conducted.

HT Reason: HUD doesn't want it.

Response: It is the providers understanding that HUD brought back TH beginning last year, but Homeless Trust administration decided not to apply for Transitional Housing. Additionally, HUD never indicated that we could not fund TH with Food and Beverage tax dollars.

HT Reason: You get more service if invest in PSH because TH cost more.

Response: See attached HTMT and TH Analysis (last row). Cost of TH per successful placement \$11,304 (one time) vs PSH \$16,000 (ongoing annual subsidy). It is inaccurate to say that TH cost more than PSH.

HT Reason: TH negatively affects System Performance

Response: I requested and analysis on System Performance vs New Hope Performance (New Hope being the sample TH). The attached HTMT and TH analysis was prepared by Homeless Trust. New Hope TH preforms better than System Performance in every category. New Hope TH improves System Performance, it does not negatively affect it. If we can do it so can other TH providers.

HT Reason: We have sufficient TH in our HIC and Better Way and New Hope received funding from CBO to recover lost beds due to HUD cuts.

Response: These are Residential Level 2 beds which are specific to homeless needing addiction treatment at residential level of care. They normally step down for higher level of care such as hospitals, crisis and detox units. Better Way and New Hope recovered 50 of the 100 beds lost through the CBO and now you will be cutting an additional 28 beds. Waitlist for treatment beds increase by 117% for same period last year. Waitlist for bed is 1.5 months. Miami-Dade County Opioid task fork force reported shortage in treatment beds as a current challenge in dealing with crisis (See attached Opioid Task Force report.

HT Reason: Treatment beds are provided by SFBHN.

Response: The waitlist for SFBHN treatment beds are too long for homeless coming out of acute care or waiting for beds in shelter (see attached ASA waitlist Community Needs Assessment). The wait time for treatment is 1.5 months and is has been found to be a challenge in dealing with Opioid Crisis (see attached excerpt for Opioid Task Force Report)

This item will be discussed at CoC meeting. Hope to see you there.

Stephen Alvarez
Chairman of South Dade Housing and Services Coalition
Provider Representative of Provider Forum

From: Sarria, Manuel (HT) [<mailto:Manuel.Sarria@miamidade.gov>]

Sent: Monday, February 12, 2018 4:31 PM

To: Dan Vincent (dvincent@chapmanpartnership.org) <dvincent@chapmanpartnership.org>; 'Imagrino@chapmanpartnership.org' <Imagrino@chapmanpartnership.org>; Stephen Alvarez - New Hope (salvarez@newhopecorp.org) <salvarez@newhopecorp.org>; Tommy Jardon <Thomasj@citrushealth.com>; 'Sandra Newson' <SNewson@carrfour.org>; Regalado, Elizabeth (HT) <Elizabeth.Regalado@miamidade.gov>; Monica Vignes-Pitan <mviguespitan@lsgmi.org>; Cleveland Bell III <cbell@riverside-house.org>; 'beth.wolfsohn@va.gov' <beth.wolfsohn@va.gov>; 'Pauline Clarke-Trotman' <ptrotman@bwom.org>; Mallette, Victoria (HT) <victoria.mallette@miamidade.gov>; Coffey, Tim <TCoffey@jud11.flcourts.org>; 'sleifman@jud11.flcourts.org' <sleifman@jud11.flcourts.org>; Rogers, April (PHCD) <April.Rogers@miamidade.gov>; 'ahapple@bellsouth.net' <ahapple@bellsouth.net>; 'Yvette Garcia' <YGarcia@hialeahhousing.org>; 'rvalladares@hialeahhousing.org' <rvalladares@hialeahhousing.org>; Shane White <SWhite@hhahousing.org>; Wall, Daniel (OMB) <Daniel.Wall@miamidade.gov>; Smith, Theresa (OMB) <Theresa.Smith@miamidade.gov>; 'Constance Collins' <constance@lotushouse.org>; 'Constance Collins' <president@lotushouse.org>; 'STorres@miamigov.com' <STorres@miamigov.com>; 'Rosemond, David' <DRosemond@miamigov.com>; 'johnnymartinez@miamigov.com' <johnymartinez@miamigov.com>; 'lwestall@miamigov.com' <lwestall@miamigov.com>; 'Wilson-Sejour, Tanya' <tsejour@northmiamifl.gov>; 'cchristie1@northmiamifl.gov' <cchristie1@northmiamifl.gov>; 'aquintana@hialeahfl.gov' <aquintana@hialeahfl.gov>; 'nimorales@hialeahfl.gov' <nimorales@hialeahfl.gov>; Annie Lord <alord@miamihomesforall.org>; hfernandez@camillus.org

Subject: RE: CoC Subcommittee

DEAR COC SUBCOMMITTEE MEMBERS,

ATTACHED ARE THE [REVISED](#) MEETING AGENDA AND [SUPPLEMENTAL MATERIALS](#) FOR THE **MIAMI-DADE COUNTY HOMELESS TRUST CoC SUBCOMMITTEE** MEETING ON FRIDAY, FEBRUARY 16, 2018 AT 1:00 P.M. AT THE **STEPHEN P. CLARK CENTER, 111 N.W. 1ST ST., MIAMI, FLORIDA, CONFERENCE ROOM 18-2 ON THE 18TH FLOOR.**

WE ANTICIPATE HAVING MORE THAN ONE MEETING OVER THE NEXT COUPLE MONTHS TO COVER THE WHOLE AGENDA. IN AN EFFORT TO SAVE TREES, I WILL BE PROJECTING THESE ITEMS DURING THE COMMITTEE DISCUSSION. IF YOU WANT A HARD COPY OF THE MEETING MATERIALS, PLEASE PRINT THEM AHEAD OF THE MEETING.

THANK YOU,

Manny Sarria, Asst. Executive Director
Miami-Dade County Homeless Trust
111 N.W. 1st Street, 27th Floor, Miami, Florida 33128
305.375.5739 Office 305.375.2722 Fax

If you or someone you know is Homeless or about to become homeless, please call the Homeless Helpline at 1-877-994-HELP or visit us on the Web at <http://www.homelesstrust.org/>.

"Delivering Excellence Every Day"

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